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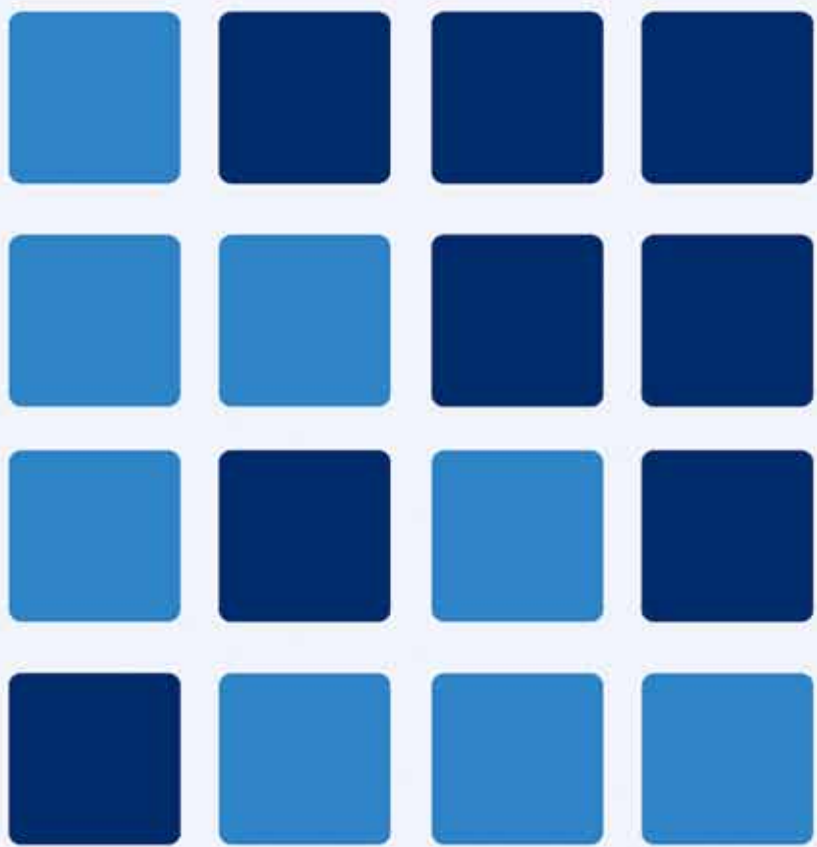


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GCAS
مركز الخليج لدراسات الطيران
GULF CENTRE FOR AVIATION STUDIES



LEADERS





HH Sheikh Ahmed Bin Saeed Al Maktoum

President, Dubai Department of Civil Aviation Authority (DCAA)

Chairman, Dubai Airports

Chairman & CEO, Emirates Airline and Group

HH Sheikh Ahmed Bin Saeed Al Maktoum embarked on his career in the aviation industry in 1985 when he was appointed President of the Dubai Department of Civil Aviation (DCA) – the governing body that oversees the activities of Dubai International Airport, Dubai Cargo Village, Dubai Duty Free, Dubai International Hotel and Dubai Aviation Club.

Holder of a bachelor's degree from the University of Denver, Colorado, USA, Sheikh Ahmed was appointed Chairman and CEO of Emirates, Dubai's International carrier, upon its launch in 1985. Dubai Aerospace Enterprise (DAE), which spearheads Dubai's thrust in the global aerospace industry, was launched under his leadership in 2006.

The remarkable growth of Dubai International Airport – from less than a hundred destinations on its network served by just over fifty airlines, and an annual throughput of 3.8 million passengers in 1985, to a network of over 200 destinations served by 117 airlines, and an estimated 33 million passengers in 2007, is testimony to Sheikh Ahmed's grand vision and foresight.

Under his leadership, Emirates has grown from being a regional airline with just two leased aircraft and three destinations, to an acclaimed international airline with a fleet of 102 aircraft and over 90 destinations worldwide. Emirates is today among the world's fastest growing inter-continental carriers. The fact that Dubai is now firmly established as the region's most desirable leisure destination is due in no small measure to the efforts of

Sheikh Ahmed, who holds several other portfolios with the Government of Dubai. He is Deputy Chairman of the Dubai Executive Council, which is responsible for formulating policies and strategies for the Emirate of Dubai.

The Royal Aeronautical Society, one of the industry's oldest and most respected professional associations honoured his achievements in aviation with a fellowship of the Society at the 1994 Farnborough Air Show in the UK. Sheikh Ahmed also is the recipient of *Commandeur de l'Ordre de la Legion d'Honneur* (the Legion of Honour) – France's highest civilian award, conferred on him during the Dubai Air Show in December 2003.

Sheikh Ahmed is Member of the Board of the Dubai Council for Economic Affairs; Vice-Chairman of the Dubai World Trade Centre; Board Member the Dubai Corporation for Government Investment, Chairman Supreme Committee – Dubai Shopping Festival Committee and Dubai Summer Surprises, and Board Member – General Civil Aviation Authority of UAE.

He is the Chairman of Dubai National Air Travel Agency (DNATA) – itself part of the Emirates Group; Dubai Airport Free Zone Authority, Dubai Air Wing, Alliance Insurance Company, Le Meridien Dubai, Dubai International Marine Club, Dubai Golf Club, The British University in Dubai, The Dubai Power & Energy Committee and the UAE National Olympic Committee. Sheikh Ahmed is Patron to many charitable organizations, including the Rashid Paediatric Therapy Centre, the Rotary Club of Dubai and the Terry Fox Run.





HE Khalifa Mohamed Al Mazrouei

Chairman and Managing Director
Abu Dhabi Airports Company

HE Khalifa Mohamed Al Mazrouei is Chairman and Managing Director of Abu Dhabi Airports Company (ADAC), which is responsible for the operation and management of services at Abu Dhabi and Al Ain airports.

At ADAC, he spearheads the massive expansion in infrastructure and facilities taking place in the emirate's aviation sector. Since assuming this key position at ADAC in September 2006, Al Mazrouei has galvanised the new organisation by focusing on the delivery of the government agenda to provide an environment where the private sector can flourish and deliver on behalf of the customer.

ADAC is responsible for the operation of existing and future facilities and the development of the future infrastructure for airports at Abu Dhabi, Al Ain, a private jet airport at Al Bateen and the island airport at Sir Bani Yas.

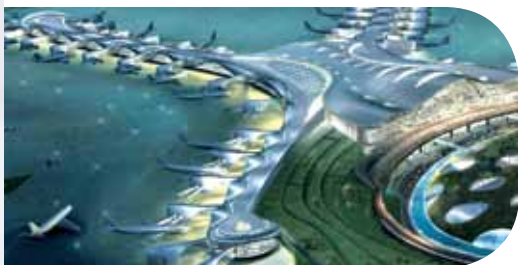
The company also provides technical and management services to the highest international standards of safety, security and efficiency including oversight for airport services provided by private companies, franchisees and

other stakeholders.

Al Mazrouei also holds charge as Director General of the Municipality of Abu Dhabi since January 2009. Through this new role, he plays an integral part in Abu Dhabi's growth and development by handling the expansion of Abu Dhabi city and modernising its facilities, streamlining its processes and investing in human capital to improve overall service delivery.

Al Mazrouei is an expert in his field and is widely recognized for his strengths in financial management and international markets, including managing major projects at Mubadala Development Company.

Closely involved with marketing, due diligence and strategic assessments, operational audits and restructuring plans, Al Mazrouei is a board member of several organisations including the Tourism Development & Investment Company (TDIC), Tabreed, Presidential Flight and Al Jazeera Club. He is also Vice Chairman of Al Taif Technical Services and is chairman of the World Trade Centre, Abu Dhabi.





HE Abdul Aziz Mohammed Al Noaimi

Chairman
Qatar Civil Aviation Authority

HE Abdul Aziz Mohammed Al Noaimi, Chairman of Qatar Civil Aviation Authority, has over 30 years experience in aviation and airport management.

He started as Air Traffic Controller in 1975 and became the Director of Doha International Airport in 1979. Al Noaimi was appointed Chairman of the Board and Managing Director, Civil Aviation Authority in 2002. He also became Chairman of the New Doha International Airport (NDIA) Project Steering Committee the same year.

From 1989-2002 Al Noaimi was a Member of the Board of Directors – Gulf Air. He became a Board Member, Doha International Airport Public Corporation (1999) and Member, Board of Directors, Qatar Airways (2004). In 2006, Al Noaimi became the

Executive Chairman – Arab Civil Aviation Commission until 2010, and Board Member, Qatar National Hotels Company. He is the Chairman of the New Port Project Steering Committee since 2007.

Al Noaimi earned his bachelor's degree in Business Administration from the Beirut Arab University; holds a Diploma in Air Traffic Control; and Diploma in Telecommunications. He holds a Private Pilot License.

Born in Doha in 1953, Al Noaimi speaks Arabic and English. His leisure interests are reading, tennis and flying.





HE Khalid Abdullah Al Molhem

Director General
Saudi Arabian Airlines

HE Khalid Abdullah Al Molhem is the Director General of Saudi Arabian Airlines since 2006.

Previously, from 1998 to 2006, he worked for Saudi Telecom, where he held the position of Vice President of Finance before being appointed President in 2001. Prior to working for Saudi Telecom, Al Molhem held various management and executive positions in different companies including the Chief Executive Officer of Al-Marai Dairy Co. and the Executive Director of Investment Banking at the Saudi British Bank.

Al Molhem holds two Bachelor of Science

Degrees; one in Electrical Engineering and one in Engineering Management from The University of Evansville, Indiana, where he graduated in 1980. He has also undertaken a full year training course in Banking & Credit at Chase Manhattan Bank 1984, an Advance Management course for Executives at Harvard University for four months in 1995 and attended various training courses in Management and Marketing from International Universities.

Al-Molhem is a Board member of several organizations such as: The Saudi British Bank, HSBC and Aseer Holding Company. He is also The Chief of the Founding Committee of the Middle East Investment and Finance Company.

Al-Molhem is married and blessed with four children.



LEADERS



HE Mohamed Abdulla Sultan Al Salami

Chairman, Department of Civil Aviation
Government of Fujairah, UAE

HE Mohammed Abdulla Sultan Al Salami was born on December 25, 1960, in Dibba, the United Arab Emirates. After completing his secondary education, he pursued further studies at Indiana State University, USA, where he earned a bachelor's degree in political science and public administration in 1984.

Upon returning to the Emirates in 1984, Al Salami began his career as a government official. He was appointed as the Director of Department of Industry of Economy and became a member of the UAE Federal

National Council in the year 1986. He was a member of Airports Council International – Asia region in 1987.

At present he is the Chairman of the following Government entities in Fujairah:

- The Department of Civil Aviation (DCA).
- Fujairah Aviation Services (FAS).
- Fujairah National Catering Est (FNCE).

And concurrently a member of the General Civil Aviation Authority and the Youth and Sports Authority of the UAE.





HE Capt Abdul Rahman Al Gaoud

Undersecretary for Civil Aviation Affairs
Kingdom of Bahrain

HE Capt Abdul Rahman Al Gaoud was one of the first Cadet pilots recruited by Gulf Air to be sent to the Oxford Flight Training Academy in the United Kingdom to obtain Commercial Pilot's License in 1970.

He was also seconded to Aer Lingus, Dublin, and British Airways, London, to undergo training and gain flying experience. He returned to work with Gulf Air in various positions, including Executive Vice President (Operations) and Acting Chief Executive.

Al Gaoud has 30 years of flying experience and was also the test pilot responsible for

taking delivery of most of Gulf Air's B767 and A340 aircraft. In 1996, he was appointed as Assistant Undersecretary for Aviation Services, Civil Aviation Affairs, and Ministry of Transportation. In 2002, he was promoted as Undersecretary for Civil Aviation Affairs, a position he currently holds.

He was the Head of the Executive Committee and Member of the Board of Directors of Gulf Air. He was also a Board Member of Gulf Aircraft Maintenance Company (GAMCO) and an observer on the Board of Bahrain Airport Services.

Al Gaoud is married and blessed with six children. He continues to fly on Gulf Air A330 so that he retains his licence.



LEADERS



HE Eng. Abdul Wahab Khalfan Al Roomi

Director General

Department of Civil Aviation, Government of Sharjah

HE Eng. Abdul Wahab Mohammad Khalfan Al Roomi is the Director General, Department of Civil Aviation, Government of Sharjah.

He worked in various capacities at the Sharjah International Airport and currently serves on several boards – General Civil Aviation Authority (GCAA), UAE; Air

Arabia; Sharjah Airport Authority; Sharjah Airport International Free Zone and Sharjah Commerce and Tourism Development Authority.

Al Roomi holds a Bachelors of Science in Chemical and Petroleum Engineering from the UAE University.





Dr. Mohammed Ahmed Al Zarooni

Chairman of the Executive Committee
Dubai Aerospace Enterprise

Dr. Mohammed Ahmed Al Zarooni, formerly the managing director of Dubai Aerospace Enterprise (DAE), was appointed chairman of DAE's Executive Committee in July, 2010.

DAE has assigned the Executive Committee to manage and oversee the entire business and implement strategies and business plans. The committee also directly supervises the operations within the organisation with an objective to improve organizational and financial results.

Al Zarooni began his career in aviation industry in 1995 when he joined the Department of Civil Aviation as Director of

Administration & Research. In year the 2000, he was appointed Director General of the Dubai Airport Free Zone (DAFZ), and in 2005 CEO & Vice Chairman of Dubai Silicon Oasis (DSO), the posts he holds till date.

Al Zarooni was a key figure in establishing the Free Zone Division. Previously, he served at the Ministry of Education for 8 years. In 1994 he received a PHD in Economic Geography from Durham University in the U.K. after writing a thesis in "The Place of Free Trade Zone in Economic Development". In 1986 he received his BA degree from Emirates University and an MBA in Economic Geography in 1989.

Al Zarooni is a sought after public speaker at summits and conferences around the world. He is also a writer.



LEADERS



HE Dr. Ghanem Mohammed Al Hajri

Director General
Sharjah Airport Authority

HE Dr. Ghanem Mohammed Al Hajri's professional career in aviation took off in 1980, when he joined Sharjah Airport Authority, as Manager Administration. He was promoted to General Manager of Sharjah Airport Authority, in 1983. After completion of fourteen successful years he was designated as Director General in 1997.

Al Hajri holds a Doctorate Degree in Air-Transport from Cranfield College of Aeronautics United Kingdom -1997, Master degree in Airport Planning and Management–Loughborough University of Technology-UK- 1990 and Bachelor degree in Management University of Woodbury- Los Angeles, USA 1979.

He is also an active member in regional and international organizations occupying various positions such as:

- Member of ACI World Governing board up to date.
- Secretary General for Arab Airports council up to date.
- Secretary General for Gulf Airports Services Association (GASA) up to date.
- A member in Air Arabia Board of Directors up to date.
- Chairman ACI (Airport Council International) for two years period 2000-2001 and reelected for the same post for another two years 2002-2003.
- Vice- Chairman of ACI 1996 and re-elected for this post in 1997.
- President ACI Asian region 1996 – 2000.





Paul Griffiths

Chief Executive Officer
Dubai Airports

Paul Griffiths is Chief Executive Officer of Dubai Airports, with the responsibility for the operation and development of Dubai International Airport as well as the upcoming Al Maktoum International at Dubai World Central. This will be the world's largest airport with a capacity to handle 120 million passengers annually.

Prior to moving to Dubai in October 2007, Griffiths was Managing Director of London's Gatwick Airport, the second largest airport in the UK and the 6th largest international airport in the world.

Before joining airport operator BAA in 2004, he spent 14 years with the Virgin

Group, working closely with Sir Richard Branson as a Board Director of the Virgin Travel Group, embracing the commercial activities of both Virgin Atlantic Airways and Virgin Trains. Prior to this, in the 1980s, he spent four years in Hong Kong developing the marketing, commercial planning and technology functions for the then start-up airline Dragonair.

Griffiths's career in transportation arose out of the strict advice of his father not to pursue his passion for music.

Griffiths has managed to combine a high profile career with a schedule of concert and recital engagements and has made many public appearances as a recitalist, continuo player and soloist in concerti with major orchestras.

Griffiths is married to Joanna (also a concert organist and composer) and has three children.





Ahmed Jazzar

Vice President, Boeing International
President, Boeing Saudi Arabia

Ahmed Jazzar was named vice president of Boeing International and president of Boeing Saudi Arabia in September 2005. He is responsible for coordinating all company business activities in Saudi Arabia and is based in Riyadh, and reports to Shep Hill, president, Boeing International. Additionally, Jazzar is a member of the board of directors of Boeing Industrial Technology Group and serves as one of its representatives to the board of directors of Alsalam Aircraft Company.

Jazzar joins Boeing with 30-years experience in the commercial aviation industry. He retired from Saudi Arabian Airlines in 2004 as vice president of the Technical Services Division. In this position, Jazzar oversaw the engineering, planning and maintenance operations of the commercial and royal fleet of Saudi Arabian Airlines, which consisted of more than 100 airplanes, and managed a labor force of more than 5,800 employees.

Jazzar started at Saudi Arabian Airlines

in 1974 as a certified mechanic in the radio shop. Throughout his career he held a variety of positions ranging from senior and master avionics engineer, general manager of the Royal Aircraft Engineering and Maintenance Division, and assistant vice president in the Technical Services Division. Jazzar was born in 1955. He holds a diploma in Electro-Mechanical & Computer Technology from Dunwoody Industrial Institute. He graduated with a bachelor's degree in electrical engineering from the University of Wisconsin-Madison in 1980. In 1995, he completed the Columbia Senior Executive Program at the Columbia University graduate school of business in New York.





R. Paul Kinscherff

Vice President, Boeing International
President, Boeing Middle East Region

Paul Kinscherff was named president of Boeing Middle East Region in March 2008. He is responsible for strengthening the company's presence across the region and supporting Boeing growth and productivity opportunities. Before this appointment, Kinscherff served as Boeing's vice president of Finance and Treasurer since November 2003. He was responsible for corporate finance and banking, pension, savings investments and global treasury operations. Kinscherff also serves on the Board of the Company's finance subsidiary, Boeing Capital Corporation.

Prior to becoming treasurer, Kinscherff

served as vice president of Investor Relations for The Boeing Company, beginning in November 2000.

Kinscherff joined Boeing as assistant treasurer in July 1999. Previously, Kinscherff worked for Lockheed and Lockheed Martin Corp., where he served in progressively responsible finance and treasury positions, including director of Corporate Finance, director of Finance for the Information and Services Sector, and director of Customer Finance at Lockheed Finance Corp.

Prior to joining Lockheed in 1989, he was with ARCO in a variety of domestic and international finance functions.

Kinscherff graduated summa cum laude with Phi Kappa Phi honors from the University of Southern California with a bachelor's degree in public administration. He earned master's degrees in both business and public policy from the University of Texas at Austin, where he was a Moody Foundation Fellow.



LEADERS



Habib Fekih

President
Airbus Middle East

Habib Fekih heads Airbus Middle East subsidiary, established in 2006, the fourth such subsidiary Airbus has established following those based in the United States, China and Japan.

Fekih is in charge of GCC countries as well as Yemen, Egypt, Palestine, Jordan, Syria, Lebanon, Iraq, Iran, Afghanistan, Pakistan, Sri Lanka, Maldives and North Africa (including Ethiopia and Senegal).

With more than 30 years of aviation experience, 24 of them at Airbus, Fekih is a veteran in his field and has played a major role in developing and expanding the regional aviation industry.

He began his professional career in 1976 with Tunis Air, where he held various positions over a period of ten years. In May

1986 he joined Airbus as sales director for North Africa, becoming Middle East sales vice-president two years later.

In July 1999, Fekih was promoted to deputy senior vice-president for business development then to senior vice-president in July 2000. In June 2001, he was appointed CEO of TASC.

Fekih was born in Mezdour, Tunisia, in April 1952. After graduating from the Ecole Nationale Supérieure des Telecommunications in Paris, he obtained a degree in Avionics from the Ecole Nationale Supérieure de L'Aeronautique et de L'Espace in Toulouse.





Foud Attar

Deputy President, Head of Commercial
Airbus Middle East

Foud Attar is the Deputy President of Airbus Middle East subsidiary, established in 2006, the fourth such subsidiary Airbus has established following those based in the United States, China and Japan.

He is in charge of commercial operations for Airbus in GCC countries as well as Yemen, Egypt, Palestine, Jordan, Syria, Lebanon, Iraq, Iran, Afghanistan, Pakistan, Sri Lanka, Maldives and Northern Africa (including Ethiopia and Senegal).

With more than 25 years of aviation experience, Attar, 52, is a veteran in his field and has played a major role in aviation industry development.

Prior to his current assignment, Attar was Senior Vice President marketing, sales and business development at EADS Sogerma Services.

Before EADS Sgerma Services, Attar was the Vice President marketing and sales at Air France Industries. Earlier, he worked with Royal Air Maroc for 13 years where he held several management positions.

Attar's return to Airbus marks a full career circle, having started his professional life in 1984 as a flight simulator engineer at the Airbus Training Centre in Toulouse.

Attar graduated from Sup'Aero as an aeronautical engineer and holds a business and management degree from IAE Toulouse. He is married with two children and is fluent in five languages.



LEADERS



Tim Clark

President
Emirates Airline

Tim Clark has been a member of the senior management team since the year Emirates launched and was instrumental in transforming the airline from a one-route carrier operating off a dusty runway to a world leader serving more than 100 cities.

He became President of Emirates airline in 2003 after spending 18 years helping to build an aviation empire which owes much to the route networks he established soon after joining as Head of Airline Planning.

Clark joined Emirates in 1985 after

establishing a reputation as a talented route planner during four years at Bahrain's Gulf Air, which had recruited him from the now-defunct British Caledonian Airways.

Clark is also the Chairman of the Emirates Airline Foundation, a non-profit charity that he helped found which provides humanitarian, philanthropic aid and services for children in need around the world.

Until 2008, Clark was the Managing Director of SriLankan Airlines. He is also a Fellow of the Royal Aeronautical Society.





Akbar Al Baker

Chief Executive Officer
Qatar Airways

Akbar Al Baker has been instrumental in shaping the development of Qatar Airways into one of the fastest growing and most highly acclaimed airlines in the world.

Born in Doha, he is a graduate in Economics and Commerce and worked at various levels in the Civil Aviation Directorate before becoming Qatar Airways' CEO in 1997.

Al Baker has, over the last decade, spearheaded the growth of Qatar Airways, which operated only four aircraft in a regional capacity prior to his appointment. Qatar Airways currently flies to over 90

destinations across six continents.

He is also leading the development of the multi-billion dollar New Doha International Airport, which is scheduled to open by 2012.

A highly motivated individual, Al Baker has been a successful businessman in Doha for more than 25 years, holds a private pilot licence, and is also CEO of several divisions of Qatar's national airline – these being Qatar Airways Holidays, Qatar Aviation Services, Qatar Duty Free Company, Doha International Airport, Qatar Distribution Company and Qatar Aircraft Catering Company.



LEADERS



James Hogan

Chief Executive Officer
Etihad Airways

James Hogan was appointed to the position of CEO of Etihad Airways in 2006, bringing more than 30 years of aviation and travel industry expertise to the Abu Dhabi-based airline.

Hogan has overseen rapid growth of the UAE's national airline since his appointment, and under his leadership, Etihad has become the fastest growing airline in aviation history.

Hogan started his career in 1975 at Ansett Airlines, and subsequently held senior positions with bmi, Hertz, Forte Hotels and Gulf Air. At Hertz, his roles included directorships of the marketing, sales and operations divisions, before joining in 1995 the executive management committee as vice president, marketing & sales, EMEA, based in London. Hogan became service director in 1997 for bmi British Midland, leaving in 1998 to join the Granada Group as worldwide sales director where he sat on the board of Forte

Hotels. He returned in 1999 to bmi where he joined the board as chief operating officer and was responsible for flight and ground operations, sales and marketing, commercial, cargo, engineering and handling service companies. Hogan moved back to his native Australia in 2001, where he was appointed chief executive of the Tesna consortium, before joining Gulf Air in 2002 to serve as its chief executive for four years.

James is a fellow of the Royal Aeronautical Society and a former non-executive director of Gallaher Plc. He is the 2010 Chairman of the World Economic Forum Aviation, Travel and Tourism Governors.





Adel Ali

Board Member and Group Chief Executive Officer
Air Arabia

Adel Ali, awarded world's Low Cost Airline "CEO of the year" 2007, 2008, 2009 has been given credit for setting up the Middle East and North Africa's first low-cost carrier (LCC), Air Arabia. He has brought over 27 years of strategic aviation, tourism and marketing experience to Air Arabia since the company commenced operations in October 2003.

Ali previously served as Vice President (Commercial and Customer Service) for Gulf Air, where he played a central role in the airline's recovery. Before that, he spent over 20 years with British Airways where he also held senior management positions, including

General Manager (Middle East and Africa).

In addition, Ali has served as a Director and a Senior Board Member for a number of companies in the Middle East and Europe.

Ali has been recognized within the industry as a Middle East airline expert and has received awards for his contribution to air transport and tourism in the Middle East and Africa.

He drove Air Arabia's growth to become the largest low cost carrier in the Middle East as well as the first publicly owned airline in the Arab World within a span of only six years.

Ali holds an MBA degree from Marlhurst University, Oregon, USA.



LEADERS



Peter Hill

Chief Executive Officer
Oman Air

Peter Hill entered the airline industry in 1961 as a Commercial Trainee with BOAC (now British Airways). In 1974 he joined Gulf Aviation in Bahrain as Reservation Supt. and was part of the team that created Gulf Air, arguable the finest airline in the Middle East in the late 70's and early 80's.

In 1978, Hill joined Maurice Flanagan in DNATA and over the next few years DNATA became one of the foremost travel organizations in the Gulf. Then in late 1984, he was part of the small original team that put together the 1st Business Plan for an airline that changed the meaning of global travel – Emirates; as its first Commercial Manager he oversaw its rapidly growing network and profitable route expansion.

1996 saw his amicable departure from Emirates to pursue a private business venture in London, but two short years later he was persuaded by Emirates to return to manage their recent investment in Air Lanka, Based in Colombo from 1998, for the next ten years as CEO, he successfully steered the

rebranded Sri Lankan Airlines.

An early return to Dubai in the final days of 2007, following a spat with the Sri Lankan Government, saw him assisting the newly appointed CEO of Dubai's first LCC, (now flydubai) with establishing the foundations for the formation of what promises to be yet another success story from the famous Dubai stable.

Following an approach from the Government of Oman, he was delighted to take up the post of CEO Oman Air and is now busily working on creating a world class airline based in Muscat, focused upon developing a network of sustainable air services that will promote the Sultanate's growing leisure and business travel markets.





Eng. Samer Majali

Chief Executive Officer
Gulf Air

Eng. Samer Majali was named Chief Executive Officer of Gulf Air in mid-2009, tasked with rebuilding the Bahrain-based carrier.

An aeronautical engineer by qualification, Majali also holds a Master's degree in Air Transport Management from Cranfield University in the UK and is a Fellow of the Royal Aeronautical Society, UK.

Known for pushing boundaries, Majali has spent his entire career at Royal Jordanian, until the recent move to Gulf Air.

In his 30 year-long career with Royal

Jordanian, he held several positions in various divisions of the company before becoming its President and Chief Executive Officer in 2001, a post he held until he joined Gulf Air.

Majali served as President of the Arab Air Carriers Organisation (AACO) and Chairman of the International Air Transport Association (IATA) board of governors until June 2009. He is also on the board of several organisations.

Majali is married and blessed with three children.



LEADERS



Ghaiath Al Ghaith

Chief Executive Officer
flydubai

Ghaiath Al Ghaith is the Chief Executive Officer of Dubai's first low cost airline - flydubai. He is responsible for the strategic direction of the airline and works closely with its Chairman, His Highness Sheikh Ahmed Bin Saeed Al Maktoum.

Al Ghaith was previously with the Emirates Group, where he held the position of Executive Vice-President Commercial Operations Worldwide, Emirates airline, from August 1995 until March 2008. Prior to this position he was Senior General Manager Commercial Operations Middle East, Africa & CIS since October 1994.

Al Ghaith began his career with Emirates as a Management Trainee in December 1986. He was appointed Deputy Passenger Sales Manager UAE in June 1988 and Deputy

Manager Overseas Development & Marketing in August 1989.

He became Area Manager UK and Ireland in 1991, and General Manager Commercial Operations Europe and North America in 1993.

A UAE national, Al Ghaith, was born in 1963 and holds a Bachelor of Science degree in Business Administration from the University of Arizona, USA.

Al Ghaith has a long track record in the airline industry and was recently named Aviation CEO of the Year at the 2009 CEO Middle East Awards.





Hussein Massoud

Chairman and CEO
EgyptAir Holding Company

Hussein Massoud was appointed as Chairman and Chief Executive Officer of EgyptAir Holding on September 1, 2009. Prior to his current position, he was the Vice Chairman of the same company since April 2008.

Massoud had previously served as the Chairman of Smart Aviation after being member of the Board of Directors of the same company. Under his Leadership, Smart Aviation witnessed remarkable progress. At the same time he was the CEO of Mitrage Company (Dassault Aviation).

Massoud spent the first 22 years of his career in the Egyptian Air Force during

which he held many leading positions including three years in the Egyptian Embassy in Paris. He has served as a member of many strategic committees which has played a key role in enhancing EgyptAir's corporate strategy.

Massoud obtained his first degree in Military Sciences and holds a B. Sc. in Mechanical Engineering (Aviation). He also attended the American University in Cairo where he gained a Diploma in Material Engineering and a Master of Science Degree. Massoud also has a Masters of Business Administration from the ESC Rennes University in France in 2006. Furthermore, Massoud is a recipient of various honours such as the Medal of Long Service "First Grade" from the Armed Forces, Medal of Merit from the French Government "Officer Degree", Medal of Outstanding Duty performance "First Grade" in 1973 war.



LEADERS



George Cooper

Chief Executive Officer
Wataniya Airways

Cooper joined Wataniya Airways in 2008 as the company's Chief Executive Officer bringing with him over 30 years of experience in the airline industry.

Prior to joining Wataniya Airways, he was the CEO of OnAir, a Swiss-based airline communication services provider founded by Airbus and SITA.

Cooper's career began as a Pilot for British Airways in 1974. He held several positions at British Airways where he was the Managing

Director for its UK Regional business, Director UK & Africa, and Director Europe.

Cooper earned his Airline Transport Pilot's Licence at the BEA and BOAC College of Air Training in Hamble. He also holds an MBA from Lancaster University where he has also been a Fellow since 1996.

Cooper has a wealth of experience and a very impressive pedigree within the airline business.





Simon Stewart

Chief Executive Officer
Nasair

Simon Stewart is the Chief Executive Officer of Nasair, a Saudi Low Cost Carrier (LCC) based in Riyadh operating to Middle East and Indian destinations.

His background is principally with low cost airline operations having spent the last 12 years with easyJet as part of the management team and as a line Captain. He was previously responsible for the implementation and development of the easyJet Safety Management System (SMS) and Fatigue Risk Management System (FRMS).

Stewart has been a member of the ICAO

FRMS Sub-committee and currently on the ICAO FRMS Task Force generating guidance material for member states.

Stewart is presently managing a three year research program with NASA Ames Research Centre on FRMS development.

He has published eight papers on SMS and FRMS in airline operations and is documenting his work as part of his post graduate studies at City University London.

Prior to his airline career, he was an Australian Army Air Corps Pilot and Military Flight Instructor.



LEADERS



Omar Jahameh

Chief Executive Officer
RAK Airways

Omar Jahameh joined RAK Airways in August 2008 as Chief Financial Officer before assuming his current position as Chief Executive Officer in January 2010.

A veteran in the Middle East's aviation industry, Jahameh has worked for some of the region's most renowned carriers including Qatar Airways and Airport International Group. Working across a range of functions within the aviation industry, Jahameh's expertise spans project management, procurement, finance and marketing. Jahameh has also supervised

number of acquisitions in the Middle East and Africa.

Jahameh's experience spans a number of countries in the region including Levant, North Africa and GCC.

With an MBA Degree, Jahameh is a certified risk analyst, and has an Airline Management diploma from the International Air Transport Association (IATA). He is also a certified Managerial Accountant by the Institute of Certified Managerial Accountants.





Nabil Chettaoui

Chairman
Tunisair

Nabil Chettaoui is the Chairman of Tunisair. He began his career as General Manager of Civil Aviation in 2001. In 2004 he became the Vice Chairman of Tunisair. Within a year, was appointed Chairman of O.A.C.A. (Civil Aviation & Airports Board), and in February 2007 he became the Chairman of Tunisair. His current interests include civil aviation and air transport.

Chettaoui is a civil aviation engineer having graduated from Toulouse. He is one of the main supervisors of the ambitious

scheme of the new airport of Enfidah.

Chettaoui was Vice President, Executive Office of North Africa Civil Aviation (2001-2004), Member of Executive Assembly of the Arabic Committee of Civil Aviation (2001-2004), and Representative of Tunisia in the Assembly of the International Civil Aviation Organization (September - November 2004).

Born in Tunis in December 1957, Chettaoui is married and is blessed with two children. He speaks Arabic, French and English.



LEADERS



Stefan Pichler

Chief Executive Officer
Jazeera Airways

Jazeera Airways named Stefan Pichler as the airline's new Chief Executive Officer in 2009 responsible and accountable for the operational and financial performance of the fastest growing Low Cost Airline in the Middle East.

Since 2004, Pichler was part of Richard Branson's senior management team. He was responsible for Virgin Blue's transformation from a low cost carrier to a "new world" network airline and served as their Chief Commercial Officer and as a Chairman of V Australia.

Formerly the Chairman and CEO of Thomas Cook AG, where Pichler built the company from a national German tour operator to the world's second largest leisure group, he has also held Senior and Executive Board roles with Lufthansa AG. Joining Lufthansa in 1989 as the Marketing & Sales Manager for France, Pichler was appointed Managing Director of Lufthansa France in 1991. Additional roles included

his appointments as Managing Director for Germany in 1995 and as the Executive Vice President of worldwide sales & marketing in 1996 and a Member of Lufthansa's Executive Board in 1997.

Pichler has also been a non-executive director and Chairman of major corporations including Deutsche Bank, Steigenberger Hotels and Fraport in Germany, Grupo Iberostar in Spain, Havas in France and Thomas Cook in UK and India.

A former internationally ranked marathon runner, Pichler has a Masters Degree in both Economics and Law from Augsburg University.





Hussein H. Dabbas

President and Chief Executive Officer
Royal Jordanian

Hussein H. Dabbas was appointed the President and Chief Executive Officer of Royal Jordanian in 2009.

Dabbas first joined Royal Jordanian in 1979. He holds a master's degree in international management and marketing from Thunderbird School of Global Management, Arizona, and a bachelor's of science in business administration from the University of San Francisco in California.

Dabbas held several positions at Royal Jordanian, mainly in the commercial and marketing sectors, the last being vice president of marketing, sales and services, a post he has held since 2005.

He served head of marketing and sales department between 2001 and 2005, and assistant Vice-president for passengers sales and marketing between 1996 and 1999. Between 1992 and 1996, Dabbas held the position of general manager for Royal Jordanian's US operations in New York, and assistant vice president of marketing between 1989 and 1992.

Dabbas is the chairman of the management board of Royal Wings charter airline, and head of the management committee of Royal Tours. He is also a member of the Oneworld alliance Governing Board, Jordan Tourism Board, the National Tourism Council and Arab Jordan Investment Bank.

Dabbas is married and blessed with two children.



LEADERS



Saad Fahad Wallan

Founder and Chairman
Wallan Group

Saad Fahad Wallan is the Founder and Chairman of Saudi Arabia's Wallan Group. He started the business with the automobile trade and in 1970 setup Wallan Establishment under sole proprietorship. The growth and expansion of the business resulted in converting the establishment into Wallan Group and today it has diversified into many business sectors.

Wallan, a licenced pilot himself, has accomplished more than 4000 Flight hours. In 1995, he started Wallan Aviation. In short span of time Wallan Aviation become Cessna authorized sales representative in the Middle East. Wallan Aviation is the first aviation company in the Middle East to order the Cessna Columbus.

Wallan is honored with the Certification of Appreciation by US Dept. of Commerce for Achievement in trade for creating International Trade Opportunities between United States and Saudi Arabia.

One of the major achievements of Wallan Establishment is the award of contribution conferred on it by Hyundai Motor Company in recognition of its outstanding performance and contribution to the 40 year history of Hyundai Motor Company. The award was signed by the Chairman & CEO of Hyundai Motor Company Mong Koo Chung.

Saad Wallan also holds several key positions on various regulatory and professional boards, including Board of Director of Saudi Aviation Club and Founding membership of Middle East Business Aviation Association (MEBAA).





Jassim Al Bastaki

Director General
Midex Airlines

Jassim Al Bastaki is Director General of Midex Airlines, the fourth UAE-registered carrier and the largest private cargo operator in the Middle East. He brings about 20 years of management experience in government and private sectors including property asset, hotels and hospitality industry, travel and tourism and event management to his current assignment.

Al Bastaki has served as Executive Director, Business Unit at Dubai Silicon Oasis Authority; Executive Director, Properties at Dubai World Trade Centre and was one of the management team members

that helped to build and manage the Dubai Grand Hyatt Hotel.

He is one of the founders for Atlas Travel which is recognised as a prestigious international travel agency. He was instrumental in developing the reputed and internationally recognised travel agency that it is today.

Al Bastaki was the first UAE national to graduate in Hospitality Management from the University of Central Florida, Orlando, USA. He also holds an MBA in Financial Management from English Business School, UK and a Diploma in Property Management.



LEADERS



Roland Blaney

Chief Executive Officer
Ras Al Khaimah International Airport

Roland Blaney, CEO of RAK International Airport has been in aviation his whole working life.

Prior to moving to the post in Ras Al Khaimah, he has worked for some of the industry's most renowned names including British Airways, Royal Jet and Abu Dhabi Airport Services.

He worked in most fields of aviation for British Airways over a 26 year career, including Airport Management, Cargo Sales, Commercial Country manager postings, FBO (VIP) Handling and in charge of numerous special flight projects as well as opening new

routes on the BA network.

As CEO, Blaney is responsible for the transformation of RAK International airport into a busy cargo hub as well increase the selection of passenger airlines that are already flying, or are considering using the airport.

A key target is to develop a dedicated airport team with the right mix of multi-functional and individual skills to continue to enhance the reputation of RAK International Airport as 'Value For Money' and easy to do business with.





Dr. Khaled Ebrahim Al Mazroui

General Manager
Fujairah International Airport

Dr. Khaled Ebrahim Al Mazroui is credited with turning Fujairah International Airport into a busy hub for air cargo in the UAE since taking over as its General Manager in 2001.

After graduating from St. Louis University, USA, with a bachelor of science in aeronautics (Aeronautical Administration) in 1990, Al Mazroui joined Fujairah International Airport as management trainee. He pursued his academic career to obtain a master's degree in Business Administration and aviation, from Embry-Riddle Aeronautical University, USA. He also has another master's degree in Aeronautical Science from the same University.

Al Mazroui joined Fujairah International Airport again as a Management Trainee and was promoted to the position of Finance and Administration Manager in 1994. He was then accorded the position of Deputy General Manager in May 1995, followed by that of Acting General Manager in 1999. He became the General Manager of the Airport in 2001.

Al Mazroui represents Fujairah Airport as member of Gulf Airport Services Association (GASA), International Air Transport Association (IATA), Airports Council International (ACI), and represents the Department of Civil Aviation during Air Services Agreement between UAE and different countries.

In June 2006, Al Mazroui obtained his doctoral degree in Business Administration, specializing in marketing management from Lincoln University, UK. He currently lectures marketing on a part-time basis, for various courses at Ajman University, Fujairah.



LEADERS



Mohammed Obeid Al Jaber

Chief Executive Officer
Al Jaber Aviation

Mohammed Obeid Al Jaber is the Chief Executive Officer for both Al Jaber Aviation (AJA) and Al Jaber Group.

He is responsible for providing strategic leadership and establishing the organisation, generating profitability and ensuring that the company's strategic plans and policies are delivered proficiently and successfully.

Al Jaber serves on a number of prestigious company boards and has achieved great successes in expanding Al Jaber Group's business and restructuring processes.





Shane Jeffrey O'Hare

President and Chief Executive Officer
Royal Jet

Shane O'Hare has over 30 years international aviation industry experience. With his leadership capabilities and comprehensive industry understanding, his brand vision for Royal Jet has placed the company as a world leader in private aviation, resulting in numerous awards for many aspects of Royal Jet's range of services.

A globally experienced business strategist has brought to Royal Jet an in-depth range of specialisation skills spanning airline

management, operations, commercial, alliance management, services management, complex service brand & marketing knowledge.

O'Hare had previously held senior management positions in a number of airlines, most recently with Gulf Air as Head of Marketing and was Director of Marketing in the Star Alliance Group, which embraces 17 of the world's leading airlines.



LEADERS



Ali Ahmed Al Naqbi

Founding Chairman, Middle East Business Aviation Association (MEBAA)
Vice President Finance and Administration, Presidential Flight, Abu Dhabi

Ali Ahmed Al Naqbi took a keen interest in the Aviation Industry from a young age and developed it into a passion as he grew along. He commenced his journey in the Aviation Industry with the high profile and sensitive segment of VIP air transportation and later diversified his interest into Business Aviation with a specific emphasis on the Middle East region.

In his twenty years working with Presidential Flight [Abu Dhabi] as Vice President Finance & Administration, Naqbi developed a vast and varied experience in fields such as aircraft procurement, aircraft completion, airport facility development, aircraft sale and aircraft leasing. He also pioneered a business aviation venture from scratch. His contribution to Royal Jet as founder and Managing Director, from the basic business plan till its total organizational and structural formation, is one of the examples of his pioneering spirit and high professionalism.

His idea of an institutional approach to organize the Business Aviation Industry in the region led to the formation of the Middle

East Business Aviation Association (MEBAA) to which he is the founder and Chairman. He is also an elected member of International Business Aviation Council (IBAC), an agency formed to represent, promote and protect the interests of the Business Aviation Community at the international policy and regulatory forums.

Naqbi's strong vision has made a significant contribution to the orderly growth in both Business Aviation and the VIP air transportation fields which culminated in the development of a manufacturing base for such aircraft as well as the set up of a completion center in the region.





Giovanni Bisignani

Director General and CEO
International Air Transport Association

Giovanni Bisignani joined the International Air Transport Association as Director General & CEO in June 2002. Since that time Bisignani has completely re-shaped and re-focused the organization to better serve its global membership of 230 airlines with a mission to represent, lead and serve the air transport industry.

Concurrent with his responsibilities at IATA, Bisignani is a Board member of NATS Holdings Limited, the air traffic services provider of the United Kingdom.

Bisignani's career prior to joining IATA spans several industries. He launched the European travel portal Opodo and spent five

years as CEO and Managing Director of Alitalia. During this time he also served on the IATA Board of Governors. He has been a Member of Pratt & Whitney Advisory Board and Chairman of Galileo International.

Bisignani began his career with Citibank and then held several high-level positions at the energy company ENI and with the Italian industrial conglomerate IRI Group. He served as President of Tirrenia di Navigazione, the largest Italian ferry company and as CEO & Managing Director of SM Logistics, a group of logistics and freight forwarding companies partially owned by GE.

Bisignani studied both in Italy (Rome) and the United States (Harvard Business School). In June 2008, Bisignani received the honorary degree Doctor of Science honoris causa by the School of Engineering at Cranfield University in the United Kingdom. Born in Rome in 1946, he speaks Italian, English and Spanish. He is married with one daughter and enjoys golf, tennis and riding.



LEADERS



Abdul Wahab Teffaha

Secretary General
Arab Air Carriers Organization

Abdul Wahab Teffaha, a post-graduate in Socio - Economic Development & Political Sociology, joined Arab Air Carriers Organisation (AACO) as an assistant tariff analyst and rose up in the ranks until becoming Assistant Secretary General in 1992.

He was elected Secretary General of the Association in June 1996 and still serves in this capacity. In his career he participated in a large number of international and regional conferences.

On the regional level Teffaha has played a key role in developing a new strategy for AACO based on collective power of negotiations in order to achieve better

economic results for the Arab Airlines.

Joint Projects were quickly launched and include to date Joint Fuel Purchasing, Joint Ground Handling, Joint MIDT Processing, the establishment of Regional Training Center and agreements with Galileo and Amadeus covering almost all the markets of the region, the launch of Joint Network Cooperation under the name of Arabesk and Deployment of E- Tickets.

AACO is now working on a joint approach towards the adoption of New Generation Passenger Management systems and better empowerment of E-commerce tools.



الاتحاد العربي للنقل الجوي
ARAB AIR CARRIERS ORGANIZATION



Mohamed R. M. Khonji

Regional Director

International Civil Aviation Organization (ICAO) - Middle East Office

Mohamed R. M. Khonji is from the Kingdom of Bahrain. He joined Bahrain Civil Aviation Affairs (CAA) and worked in Air Traffic Services (ATS) since 1970, trained and fully licensed Air Traffic Control (ATC) Controller in all ATC positions.

Khonji has experience in planning, implementation and coordination in various fields of Air Navigation and matters related to Civil Aviation; he was part of the CNS/ATM project team in the Bahrain CAA.

Having good technical/aviation background, he attended many management courses, gained knowledge and experience in management and was appointed as Manager

Operations and Head of Air Traffic Services in Bahrain CAA.

Khonji holds Masters Degree in Business Administration (MBA) from University of Glamorgan in Wales, United Kingdom.

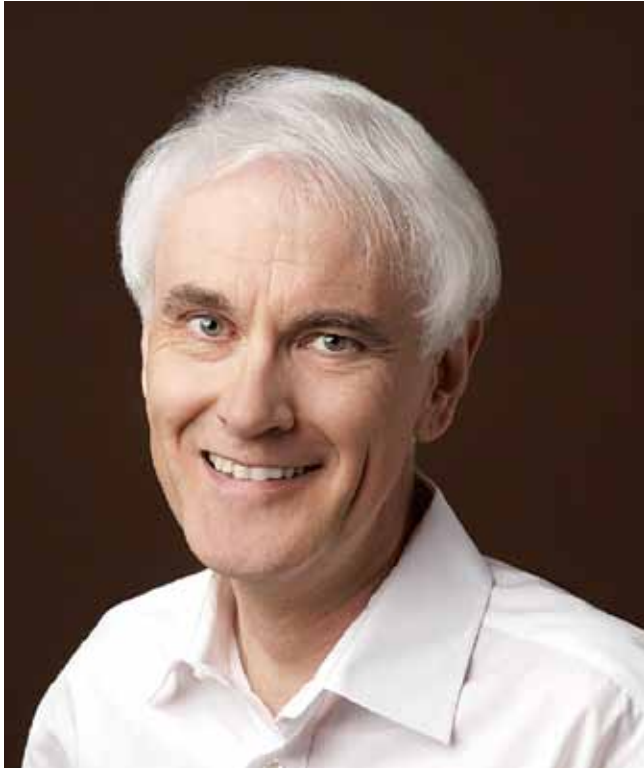
In November 1994, he was elected as the First Chairman of Middle East Air Navigation Planning and Implementation Regional Group known as MIDANPIRG, and served the Group until joining ICAO in May 1998 as the Deputy Regional Director for the Middle East Region in their Regional Office in Cairo, Egypt. On 1st January 2005, Khonji was appointed the Regional Director for the ICAO Middle East Office.

Khonji has attended several gatherings, both regionally and internationally in which he moderated and spoke about the Middle East Region civil aviation.



INTERNATIONAL CIVIL
AVIATION ORGANIZATION

LEADERS



Paul Clark

Director
Al Ain International Aviation Academy

Paul Clark took up his position as Director of the Al Ain International Aviation Academy in early 2010, with the responsibility of leading the development of this exciting new educational facility in the 'Oasis City' of the United Arab Emirates.

Prior to joining the Academy, Clark led the Training and Development Institute of the International Air Transport Association in Montreal. Before his Canadian experience, Paul spent 23 years with Airbus in Toulouse, France. As a specialist in aircraft comparative

analysis and airline fleet planning he was responsible for a host of successful marketing campaigns in Europe, Africa, Australia and China. While still at Airbus, Clark launched and led Air Business Academy, the business academy serving the Airbus community.

Clark is the author of four books, including two about the aviation industry, and is a Fellow of the Royal Aeronautical Society. He is Visiting Professor at City University in London.





Olivier Badard

President

Thales Middle East and Western Asia

Olivier Badard was appointed President of Thales Middle East and Western Asia in January 2009. He currently oversees Thales's global interest in the region, based in Dubai, UAE.

Prior to that, he was Senior Vice-President for Thales Alenia Space from September 2006 to December 2008, managing all satellite communications-related Marketing and Sales activities of Thales Alenia Space on a global basis, based in Cannes, France.

From March 2003 to August 2006, Olivier Badard was Vice-President for Alcatel North America and a Member of Alcatel North America's Senior Management Team

based in the Washington, DC area. In this capacity, he oversaw Alcatel's business in North America with the Space / Satellite Operators market segment including satellites, payloads and ground solutions for telecommunications, science-observation and navigation markets.

Previously, he was in charge of telecom ground network solutions sales in the Americas for Alcatel Space (broadband access, backhaul and voice & data networks).

Olivier Badard held a number of sales and marketing managerial positions with the Telecommunications Cable Division of Alcatel (now Nexans) between 1992 and 2000 in the United States and in Europe.

Olivier Badard, 43, holds an MBA in International Business from the University of San Francisco, California and a Diploma from the Ecole Supérieure de Commerce de Montpellier (France).

The THALES logo is displayed in a dark blue, sans-serif font. The letter 'A' is stylized with a small blue dot above it. The logo is set against a white background with rounded corners.



Colm McLoughlin

Managing Director
Dubai Duty Free

Colm McLoughlin began his retailing career in London in the late 1960's working for the popular high-street chain of Woolworths, before moving back to Ireland to work for Shannon Duty Free. As General Manager of Shannon Duty Free, McLoughlin was one of a team of ten from Aer Rianta who moved to Dubai in 1983 at the request of the Dubai Government, to set up Dubai Duty Free.

Following the successful opening of Dubai Duty Free in December 1983, McLoughlin was asked to remain as General Manager of the start-up operation. McLoughlin is now the Managing Director of Dubai Duty Free.

Under McLoughlin's leadership, Dubai Duty Free has grown dramatically over the past 26 years and has grown to become the No. 1 Airport retailer in the world in terms of turnover, which reached US\$1.14 billion in 2009. The award-winning operation,

officially recognized as a 'Superbrand' and the current holder of the prestigious Frontier Award for 'Airport Retailer of the Year' has received over 160 awards. Employing over 3,900 staff, Dubai Duty Free has set an international benchmark for the duty free industry.

McLoughlin is a board member and CEO of the Dubai Aviation Club, which is owned by the Government of Dubai and which incorporates the Dubai Tennis Stadium, The Irish Village and the Century Village, all of which he was instrumental in creating. He also represents Dubai Duty Free on the Board of Dubai Airports Company.

